

### Uruguay at a Glance

Population '13	3.3Million
----------------	------------

**Total surface area** 176,215 km<sup>2</sup>

**Human Development Index** 51<sup>st</sup> over 186<sup>th</sup>

**GDP 2014** US\$ 57.5 Billion

**GDP p/capita 2014** US\$ 17,450

(Upper Income Economy / WB)

Real Growth Rate '15 (e) 2.5%

**Real Growth Rate '05 - 14** 5.4%

**Unemployment Rate** 6.8%

Ratings Baa2 / BBB / BBB-















### **Credit Highlights**

1

#### **Structural Stability**

Robust institutional framework and healthy social indicators continue to underpin political stability and promote a prolific business climate

4

#### Proactive Debt Management Strategy

Longest-dated sovereign maturity profile in the region thanks to proactive liability management transactions. Consolidation of the pre-funding policy



(2

#### **Significant Economic Growth**

Based on a strong growth of productivity, regional decoupling process is deepening

3

### **Consistent Macroeconomic Policies** and Healthy External Indicators

Sustainable growth supported by robust FDI expansion and increase in export revenue. Improvement in the terms of trade in the near term



Structural Stability
Economic Performance
External Sector
Fiscal, Banking & Monetary Sector
Debt Management



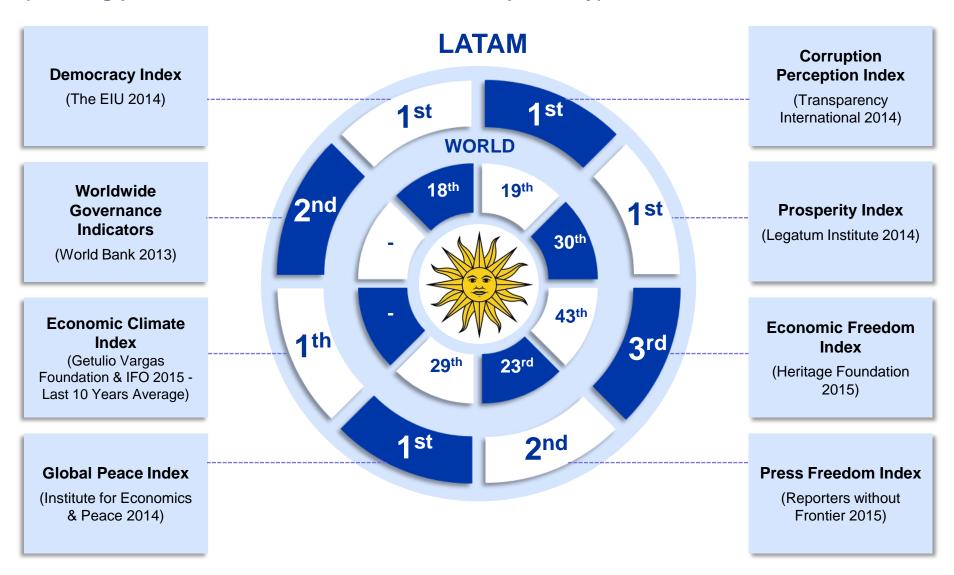
### **Structural Stability**

Economic Performance
External Sector
Fiscal, Banking & Monetary Sector
Debt Management



### Recognized Social and Institutional Stability

(Ranking position in LATAM and Worldwide, respectively)





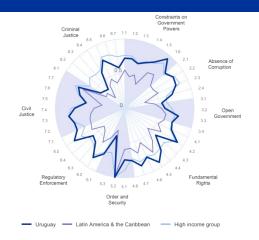
## Rule of Law: Closer to High Income Countries

Country	Score	Global Ranking
Denmark	0.87	1
Norway	0.87	2
Sweden	0.85	3
Finland	0.85	4
Netherlands	0.83	5
New Zealand	0.83	6
Austria	0.82	7
Germany	0.81	8
Singapore	0.81	9
Australia	0.8	10
Republic of Korea	0.79	11
United Kingdom	0.78	12
Japan	0.78	13
Canada	0.78	14
Estonia	0.77	15
Belgium	0.77	16
Hong Kong SAR, China	0.76	17
France	0.74	18
United States	0.73	19
Czech Republic	0.72	20
Poland	0.71	21
Uruguay	0.71	22
Portugal	0.7	23
Spain	0.68	24
Costa Rica	0.68	25
Chile	0.68	26
United Arab Emirates	0.67	27
Slovenia	0.66	28
Georgia	0.65	29
Italy	0.64	30
Botswana	0.64	31
Romania	0.62	32
Greece	0.6	33
Ghana	0.6	34

Country	Score	Global Ranking
Croatia	0.6	35
South Africa	0.58	36
Hungary	0.58	37
Senegal	0.57	38
Malaysia	0.57	39
Bosnia and Herzegovina	0.57	40
Jordan	0.56	41
Jamaica	0.56	42
Tunisia	0.56	43
Macedonia, FYR	0.55	44
Bulgaria	0.55	45
Brazil	0.54	46
Mongolia	0.53	47
Nepal	0.53	48
Panama	0.53	49
Belarus	0.53	50
Philippines	0.53	51
Indonesia	0.52	52
Albania	0.52	53
Argentina	0.52	54
Morocco	0.52	55
Thailand	0.52	56
El Salvador	0.51	57
Sri Lanka	0.51	58
India	0.51	59
Serbia	0.5	60
Malawi	0.5	61
Colombia	0.5	62
Peru	0.5	63
Vietnam	0.5	64
Kazakhstan	0.5	65
Belize	0.49	66
Dominican Republic	0.48	67
Lebanon	0.48	68

**Uruguay** 

Country	Score	Global Ranking
Moldova	0.48	69
Ukraine	0.48	70
China	0.48	71
Tanzania	0.47	72
Zambia	0.47	73
Kyrgyzstan	0.47	74
Russia	0.47	75
Cote d'Ivoire	0.47	76
Ecuador	0.47	77
Burkina Faso	0.47	78
Mexico	0.47	79
Turkey	0.46	80
Uzbekistan	0.46	81
Madagascar	0.45	82
Liberia	0.45	83
Kenya	0.45	84
Guatemala	0.44	85
Egypt	0.44	86
Sierra Leone	0.44	87
Iran	0.43	88
Nicaragua	0.43	89
Honduras	0.42	90
Ethiopia	0.42	91
Myanmar	0.42	92
Bangladesh	0.42	93
Bolivia	0.41	94
Uganda	0.41	95
Nigeria	0.41	96
Cameroon	0.4	97
Pakistan	0.38	98
Cambodia	0.37	99
Zimbabwe	0.37	100
Afghanistan	0.35	101
Venezuela	0.32	102

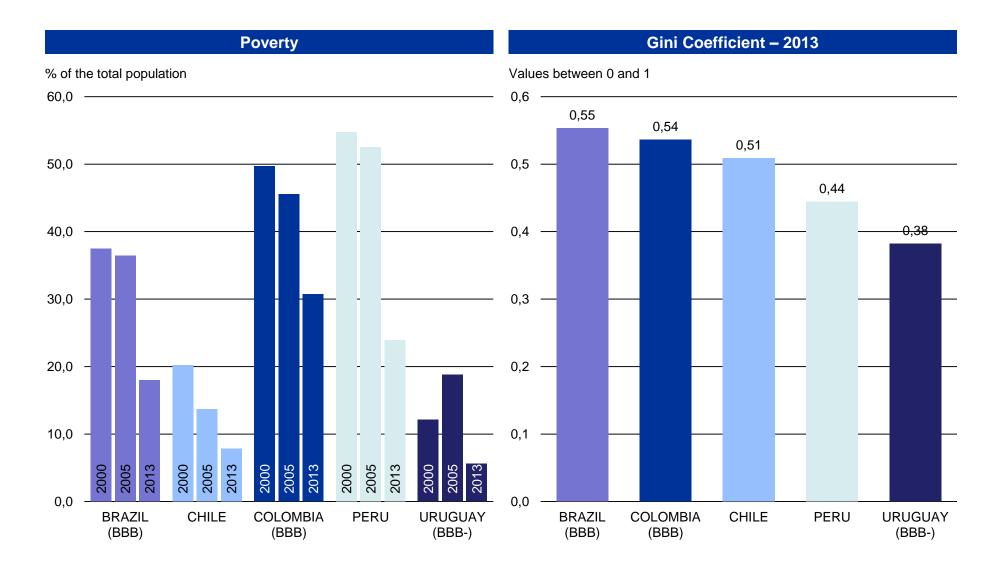


	Overall Score	Regional Rank	Income	Rank	Global Rank		
	0.71	1/19	22/	31	22/102		
		Factor Trend	Factor Score	Regional Rank	Income Rank	Global Rank	
<u> </u>	Constraints on Government Pov	vers —	0.76	2/19	19/31	20/102	
<b>&amp;</b>	Absence of Corruption	_	0.78	1/19	18/31	18/102	
•	Open Government	_	0.65	3/19	20/31	21/102	
Ť	Fundimental Rights	_	0.79	1/19	16/31	16/102	
	Order and Security	_	0.72	1/19	29/31	57/102	
7	Regulatory Enforcement	_	0.73	1/19	19/31	19/102	
Φ	Civil Justice	_	0.71	1/19	17/31	17/102	
III	Criminal Justice	_	0.54	3/19	29/31	36/102	
	A - "		Jiah Madii	ım Low			

Source: World Justice Project



## Significant Decrease in Poverty and Healthier Income Distribution



Source: Economic Commission for Latin America and the Caribbean, Statistical Yearbook for Latin America and the Caribbean 2013



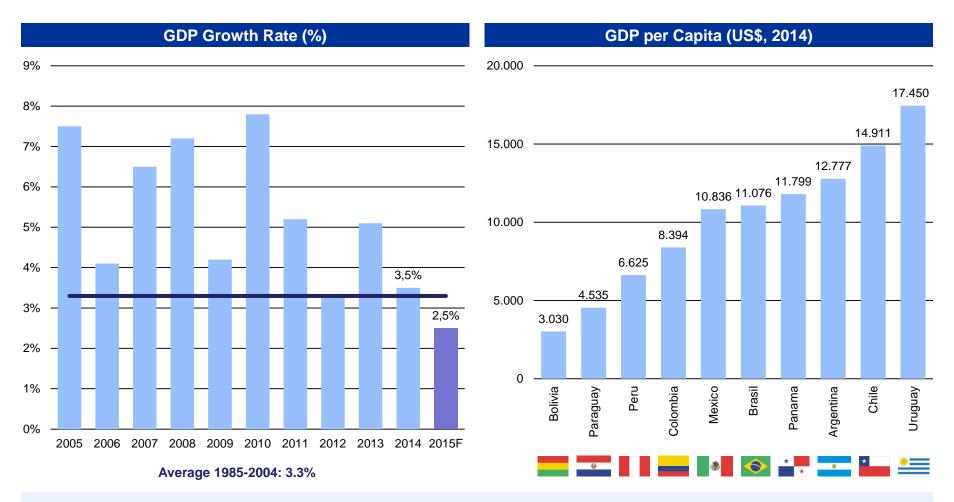
### Structural Stability

### **Economic Performance**

External Sector
Fiscal, Banking & Monetary Sector
Debt Management



### Uruguay's Economy is Expected to Keep Growing



Average annual growth rate of 5.4% between 2005 and 2014 was 50% explained by TFP growth

Source: Central Bank of Uruguay, IMF (WEO October 2014) and Ministry of Economy and Finance estimates. \*TFP: Total Factor Productivity



# IMF Revised Down Economic Growth in South America for 2015; Uruguay with Marginal Review

#### WEO April 2014

#### **Selected Western Hemisphere Economies: Real GDP**

(Annual percent change unless noted otherwise)

		Real GDP	
		Proje	ections
	2013	2014	2015
North America	1.8	2.8	3.0
United States	1.9	2.8	3.0
Canada	2.0	2.3	2.4
Mexico	1.1	3.0	3.5
South America	3.2	2.3	2.7
Brazil	2.3	1.8	2.7
Argentina	4.3	0.5	1.0
Colombia	4.3	4.5	4.5
Venezuela	1.0	-0.5	-1.0
Peru	5.0	5.5	5.8
Chile	4.2	3.6	4.1
Ecuador	4.2	4.2	3.5
Bolivia	6.8	5.1	5.0
Uruguay	4.2	2.8	3.0
Paraguay	13.0	4.8	4.5
Central America	4.0	4.0	4.0
Caribbean	2.8	3.3	3.3
Memorandum			
Latin America and the Caribbean	2.7	2.5	3.0
Excluding Argentina	2.5	2.8	3.2
Eastern Caribbean Currency Union	0.5	1.4	1.8

#### WEO April 2015

#### **Western Hemisphere Economies: Real GDP**

(Annual percent change unless noted otherwise)

		Proje	ections
	2014	2015	2016
North America	2.4	3.0	3.0
United States	2.4	3.1	3.1
Canada	2.5	2.2	2.0
Mexico	2.1	3.0	3.3
South America	0.7	(0.2)	1.3
Brazil	0.1	(1.0)	1.0
Argentina	0.5	(0.3)	0.1
Colombia	4.6	3.4	3.7
Venezuela	(4.0)	(7.0)	(4.0)
Chile	1.8	2.7	3.3
Peru	2.4	3.8	5.0
Ecuador	3.6	1.9	3.6
Bolivia	5.4	4.3	4.3
Uruguay	3.3	2.8	2.9
Paraguay	4.4	4.0	4.0
Central America	4.0	4.2	4.3
Caribbean	4.7	3.7	3.5
Memorandum			
Latin America and the Caribbean	1.3	0.9	2.0
Excluding Argentina	1.4	1.0	2.2
Eastern Caribbean Currency Union	1.7	2.0	2.1

Source: IMF

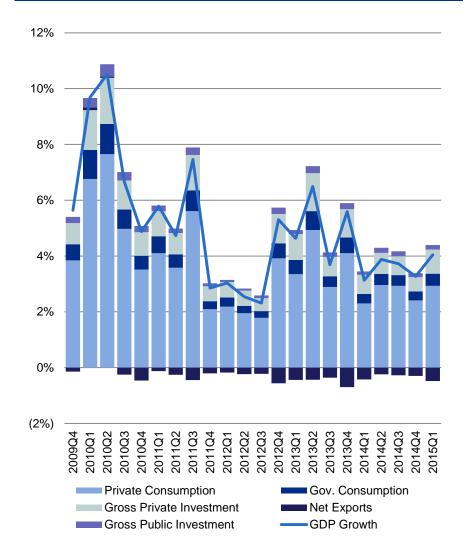


### A Very Well – Diversified Economy

#### **GDP Breakdown by Sector 2014**

#### Primary sector 7,6% Other services Manufacturing 29,0% 12,3% Energy 2,3% Construction 9,3% Commerce. restaurants and Real estate hotels 15,9% 13,0% Financial Transportation services and 4,7% communications 5,9%

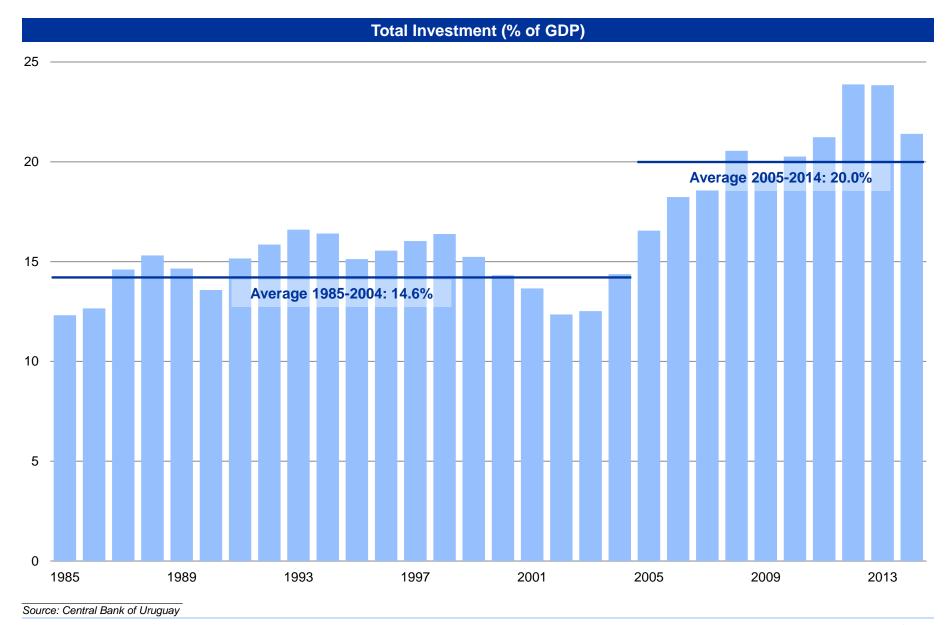
#### Real GDP Growth and Contribution by Sector (QoQ)



Source: Central Bank of Uruguay



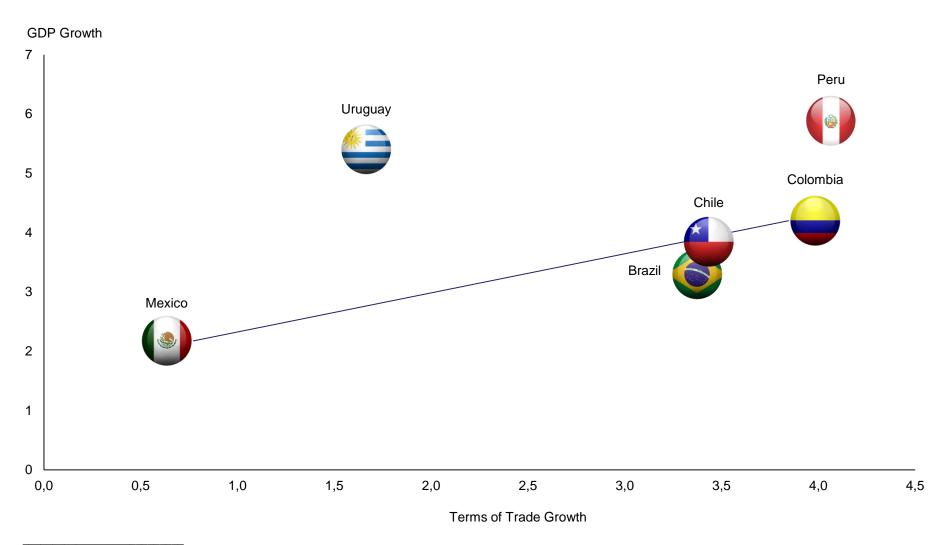
## Investment has been a Key Driver of Growth Over the Past Years...





# ...even Though Uruguay has not Benefited as much from the Improvement in ToT Over the Past Decade

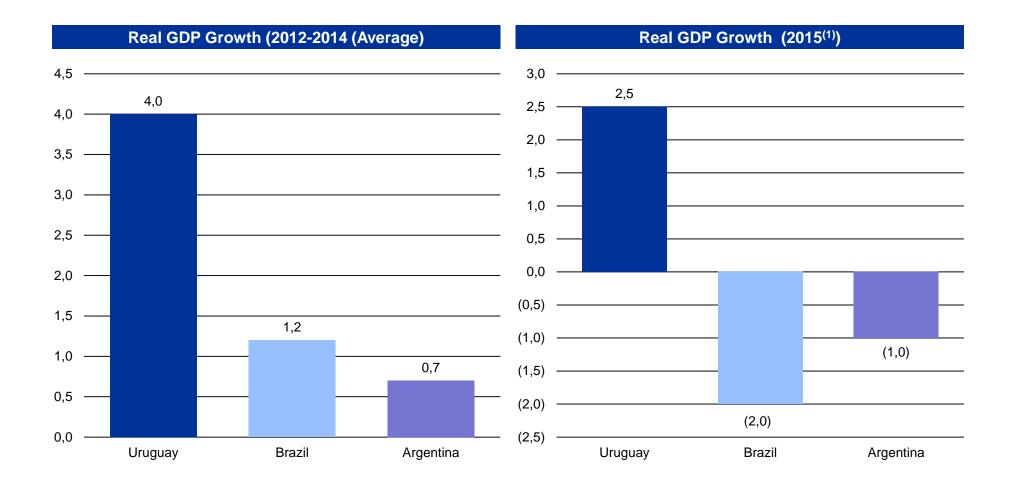
#### GDP Growth and Terms of Trade - 2005/2012 (Annual Average in %)



Source: World Bank



## Decoupling from the Regional Downturn has Become More Visible in the Last Few Years

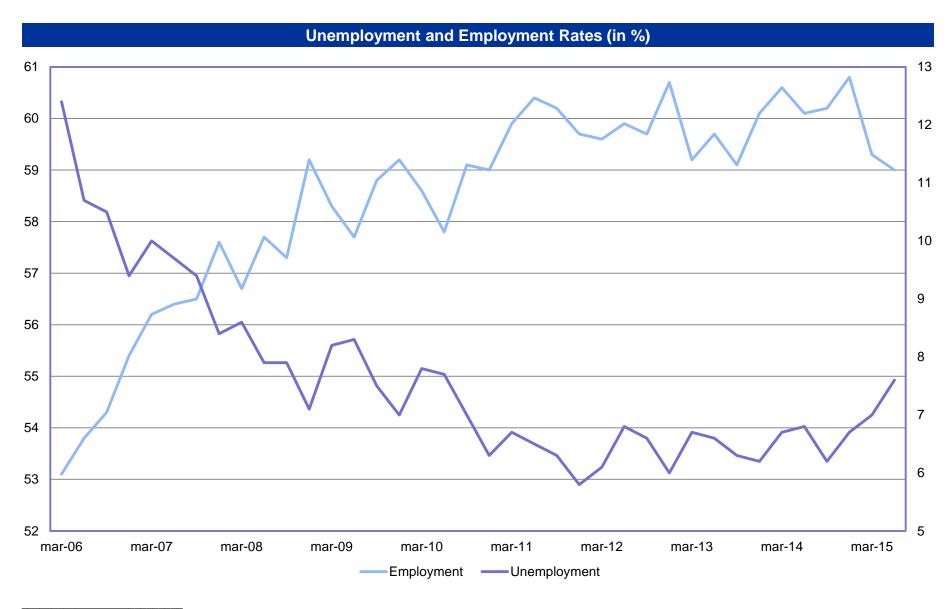


### Uruguay continues to grow faster than its neighbours





# Solid Growth Performance has been Accompanied by a Rising Employment Rate



Source: National Bureau of Statistics

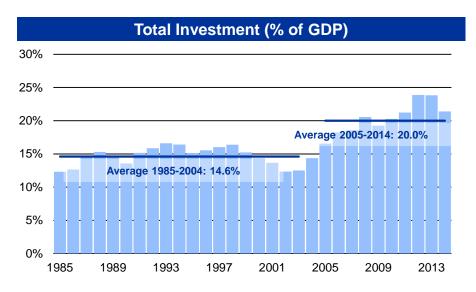


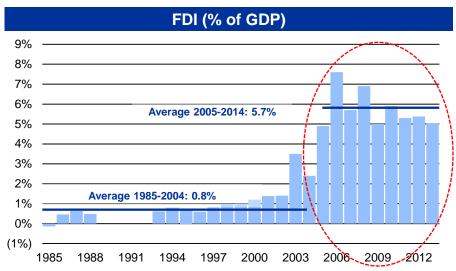
### **External Sector**

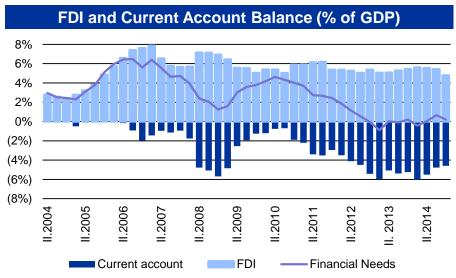
Economic Performance
External Sector
Fiscal, Banking & Monetary Sector
Debt Management

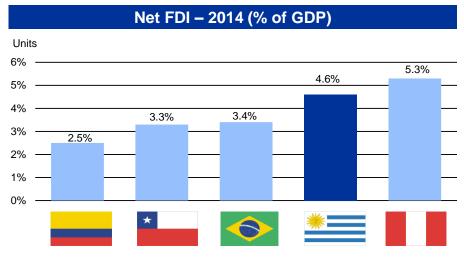


### Structural Increase in Investment Levels





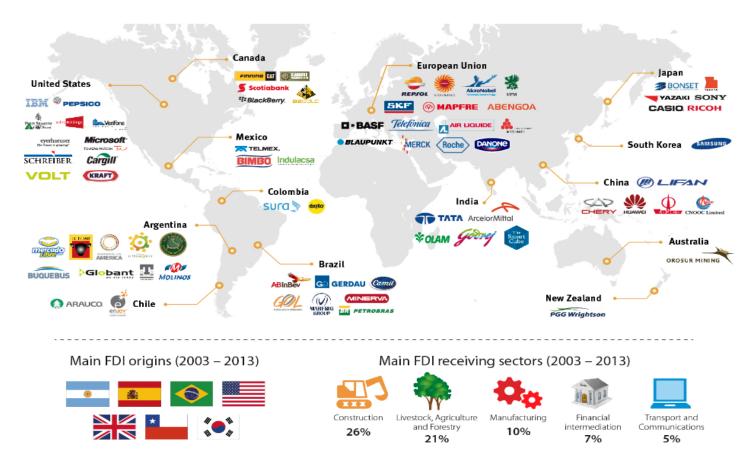




Source: Central Bank of Uruguay FDI: Foreign Direct Investment - CAD: Current Account Deficit Source: Source: Standard & Poor's



## Significant FDI Inflows from a Broad Group of Countries

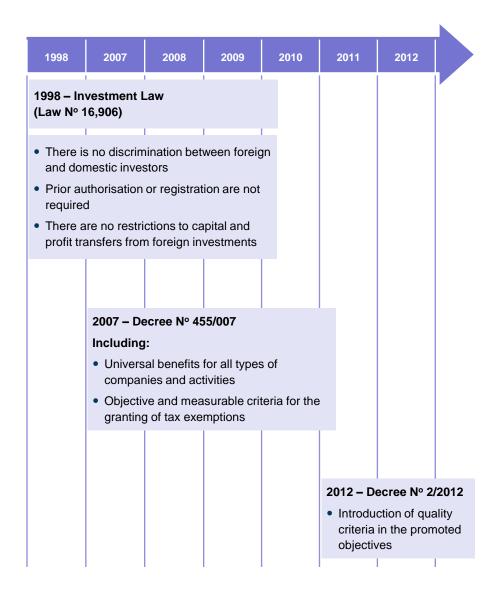


- Joint press release with the Ministry of Foreign Affairs
- Signing of the Japan-Uruguay Investment Agreement
- On January 26, 2015, H.E. Ms. Keiko Tanaka, Ambassador Extraordinary and Plenipotentiary of Japan to Uruguay, and H.E. Mr Luis Alberto
  Porto, Acting Minister of Foreign Affairs of the Oriental Republic of Uruguay, signed the Agreement between Japan and the Oriental Republic
  of Uruguay for the Liberalization, Promotion and Protection of Investment (Japan—Uruguay Investment Agreement) in Montevideo, Uruguay



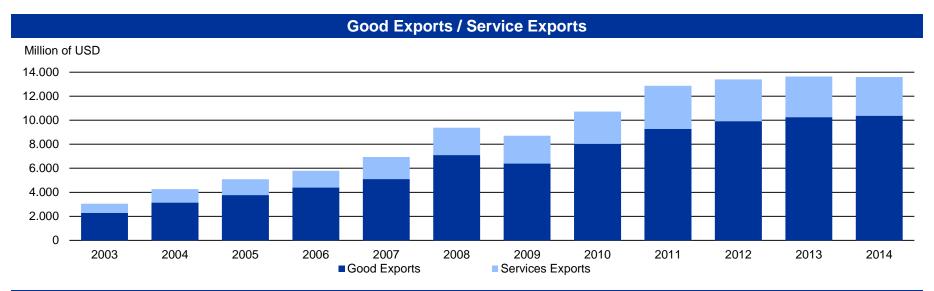
### **Beneficial Investment Promotion Systems**

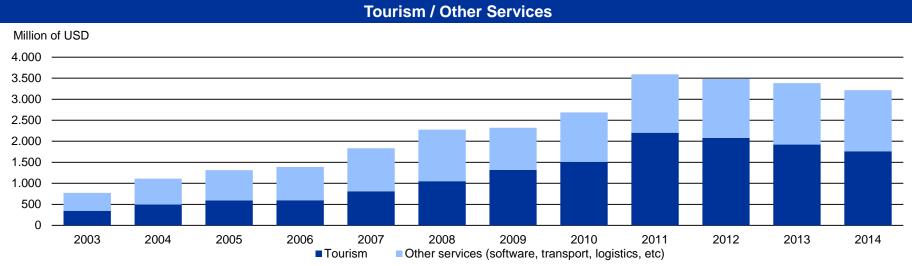
- Domestic and foreign investors are treated equally
- Attractive investment promotion system that grants specific guarantees to the investor
- Exemptions from taxes for up to 100% of the amount invested
- Free transferability of capital and profits overseas
- No price or exchange rate controls
- No restrictions on hiring foreign staff
- Fiscal and Banking Secrecy
- Intellectual Property Laws under the WTO
- Residency permits can be obtained in three months





# Exports have Remained Robust, Although Showing Some Deceleration....

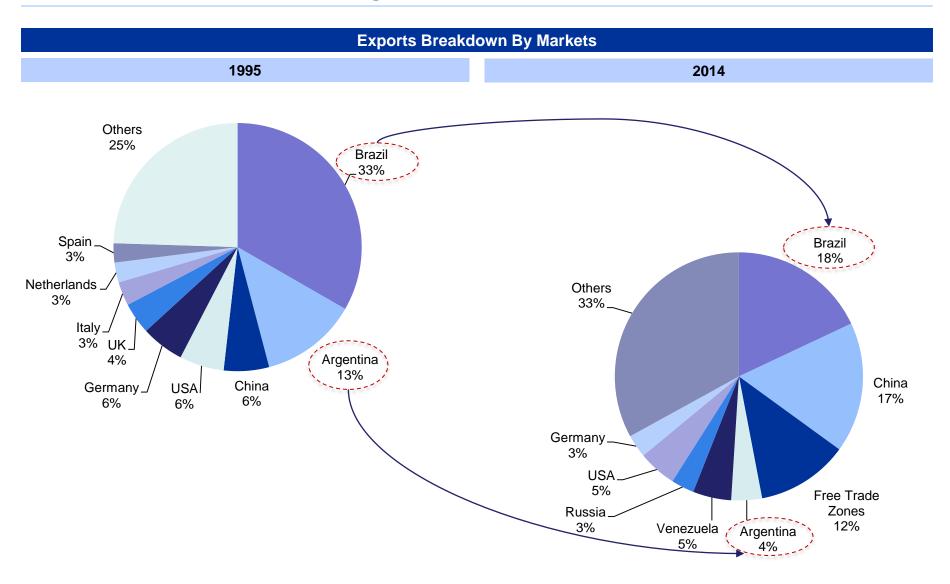


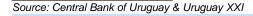


Source: Central Bank of Uruguay



# Exports Market Diversification Along with Decreased Dependence from Argentina and Brazil







# Current Account Deficit Moderating Thanks to Drop in Oil Prices

#### Latin America: Oil (Energy)-linked Components of the Balance of Payments and Current Account Forecast

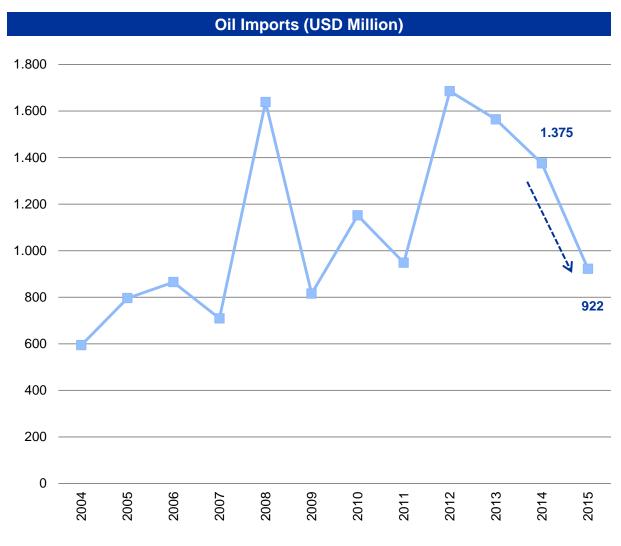
	Last Available (4Q Sum)								Curr. Acc. Bal.				
		Ener	gy Trade Bal	ance			Other Ene	rgy Flows		Energy	2014	2015	
	Net %	Exp	orts	Imports		FDI (or debt)		Dividends		ВоР	est.	est.	fcst
	GDP	% GDP	% Total	% GDP	%Total	% GDP	%Total	% GDP	%Total	% GDP	% GDP	% GDP	
Latin America	1.9	4.2	21.0	2.4	16.0	0.3	10.2	0.1	3.4	2.0	(2.9)	(3.7)	
Oil-dependent	2.0	2.2	7.0	0.2	1.3	0.0	2.5	0.0	0.0	2.0	0.2	(0.5)	
Venezuela	26.9	30.1	96.2	3.2	18.0	0.6	35.0	0.0	0.0	27.5	3.0	(6.8)	
Large net oil exporters	0.6	0.9	5.6	0.2	1.4	0.1	3.2	0.1	2.5	0.6	(0.4)	(0.5)	
Ecuador	7.7	13.7	52.0	6.0	24.0	0.3	45.0	na	na	8.0	(0.6)	(3.0)	
Colombia	7.1	9.0	67.2	1.9	14.0	1.3	35.0	1.6	35.0	6.8	(5.2)	(6.5)	
Limited net oil exposure	(0.4)	1.2	8.4	1.6	12.2	0.1	4.5	0.0	0.9	(0.3)	(2.6)	(2.7)	
Mexico	0.2	2.4	11.5	2.2	10.5	0.0	0.2	0.0	0.0	0.2	(2.1)	(2.5)	
Peru	(0.6)	2.6	12.2	3.2	14.4	0.3	3.0	0.0	0.0	(0.3)	(4.1)	(4.0)	
Brazil	(0.8)	1.2	11.3	1.9	18.4	0.1	5.4	na	na	(0.6)	(4.4)	(4.3)	
Argentina	(1.3)	0.9	6.0	2.2	16.0	0.6	22.5	0.2	10.0	(0.9)	(1.1)	(1.5)	
Large net oil importers	(0.3)	0.0	0.0	0.3	1.1	0.0	0.0	0.0	0.0	(0.3)	(0.1)	0.1	
Uruguay	(3.4)	0.0	0.0	3.4	15.7	0.0	0.0	0.0	0.0	(3.4)	(4.5)	(3.6)	
Chile	(4.7)	0.0	0.0	4.7	18.1	0.0	0.0	0.0	0.0	(4.7)	(1.1)	(0.4)	

Aggregate figures are % of Latam GDP, country-specific figures are % of country GDP Source: National statistics agencies, central banks, J.P. Morgan

Source: LATAM Microeconomic Outlook/JP Morgan May 2015



# The Ministry Estimates a Significant Improvement in the Current Account Balance During 2015

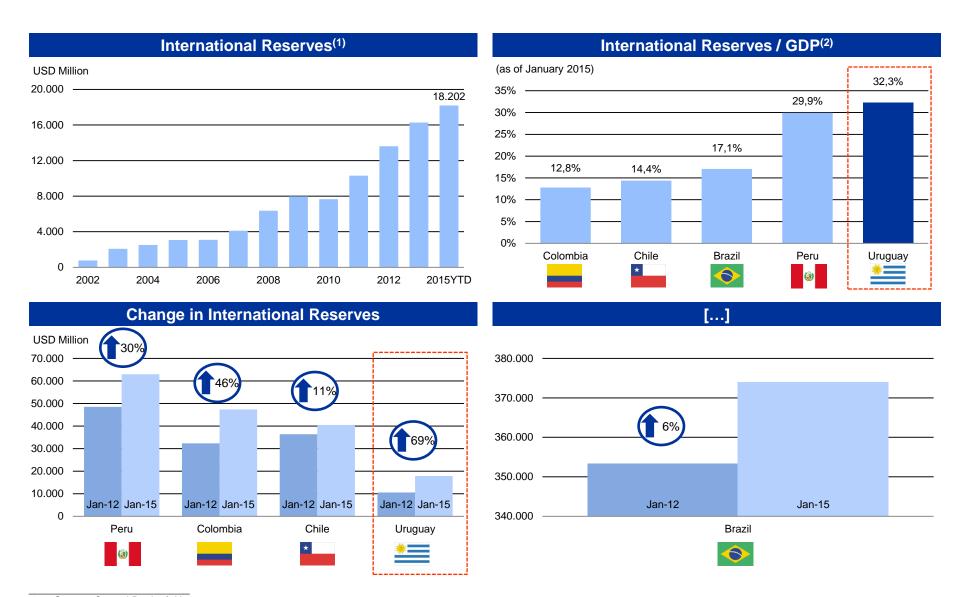


- Oil imports represented 2.4% of GDP in 2014, 13% of total imports of goods
- Most of the drop of oil imports between 2012 and 2014 is because of volume (more rain and more renewable energy sources), not because of prices
- ✓ In 2015, a 10% increase in imports volume and a 33% decrease in imports prices would result in a net decrease of USD 453 million in oil imports (0.8% of GDP)

Source: BCU and own estimations. / Oli Barrel estimated at USD 60



### Comfortable External Liquidity Position

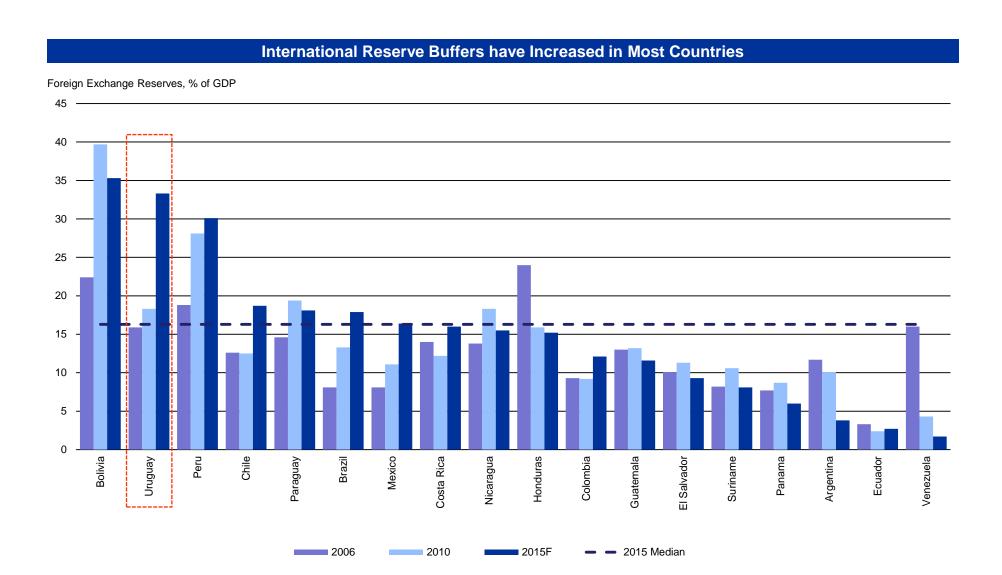


<sup>1.</sup> Source: Central Bank of Uruguay



<sup>2.</sup> Source: IMF, World Economic Outlook Database and Central Banks

# International Reserve Buffers have Increased in most LAC Countries, Standing out Uruguay's Position



Source: Moody's Sovereign Outlook - Latin America: Credit profiles stabilizing amid lower growth, moderate external vulnerabilities" March 2015

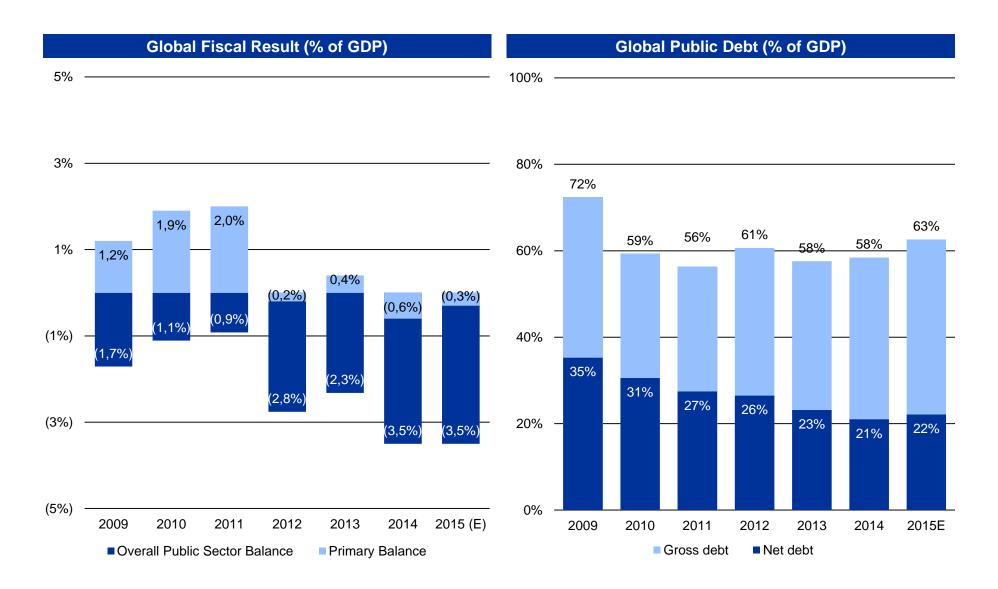


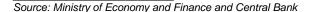
### Fiscal, Banking & Monetary Sector

Economic Performance
External Sector
Fiscal, Banking & Monetary Sector
Debt Management



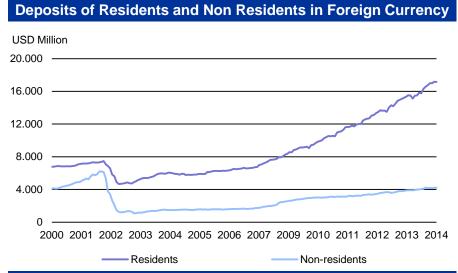
## Sustainable Fiscal Policy Decreased Public Net Debt-GDP Ratio

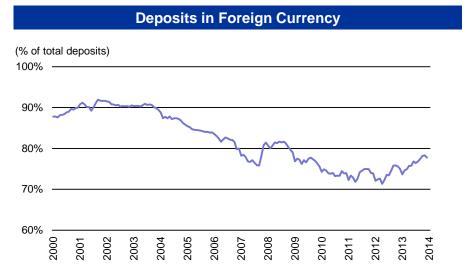




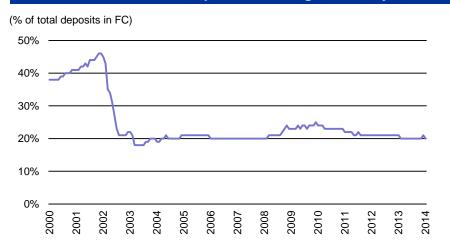


## Sound Banking System





#### **Non Residents Deposits in Foreign Currency**



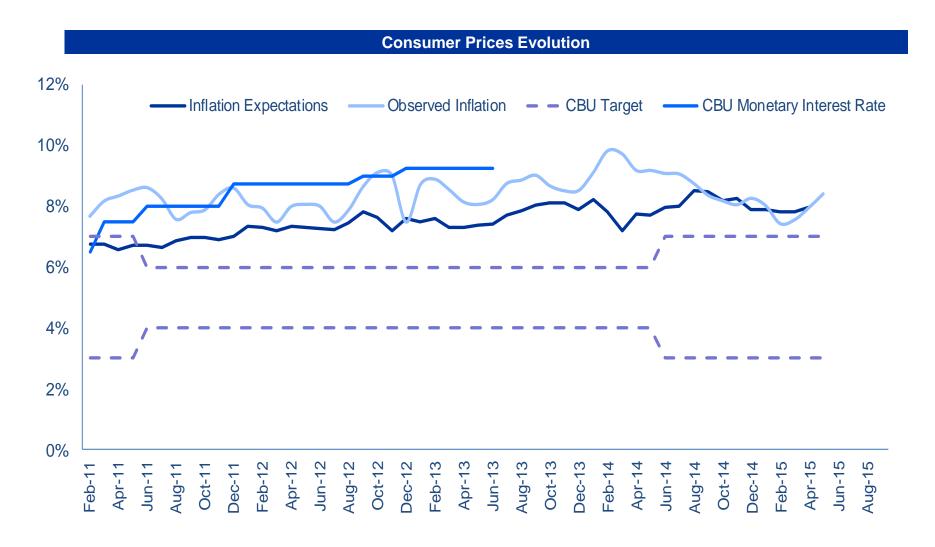




Source: Central Bank of Uruguay



# Inflation is Decelerating on the Back of Central Bank's Restrictive Monetary Policy

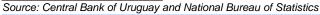


Source: Central Bank of Uruguay and National Bureau of Statistics



# Inflation is Decelerating on the Back of Central Bank's Restrictive Monetary Policy





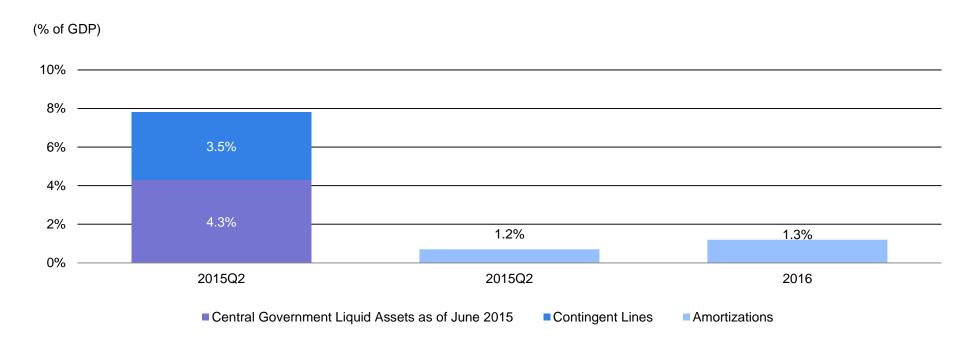


### **Debt Management**

Economic Performance External Sector Fiscal, Banking & Monetary Sector Debt Management



# Ample Liquidity to Manage Potential Disruptions in Global Financial Conditions



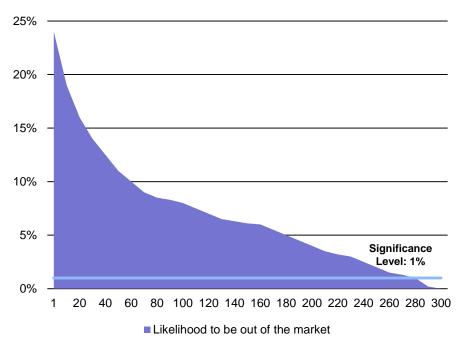
#### Contingent Credits Lines Amount to Nearly USD 2bn, around 3.5% of GDP

- ✓ IDB USD 550 million
- ✓ World Bank USD 520 million
- √ FLAR USD 470 million
- ✓ CAF USD 400 million

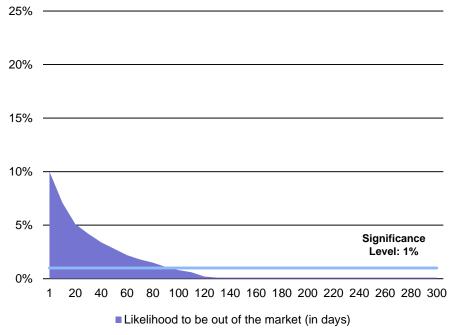


### More conservative prefunding policy

### The market should be closed *no more than 270 days* with probability 99%



## The market should be closed *no more than 90 days* with probability 99%



#### **January 1999 – January 2008**

 Assumption: i) Uruguay was not willing to borrow at levels of 200bps over EMBI+ or ii) EMBI+ traded 20% or more above its long term trend

#### **January 2007 - June 2015**

 Assumption: i) Uruguay was not willing to borrow at equivalent levels of the EMBI+

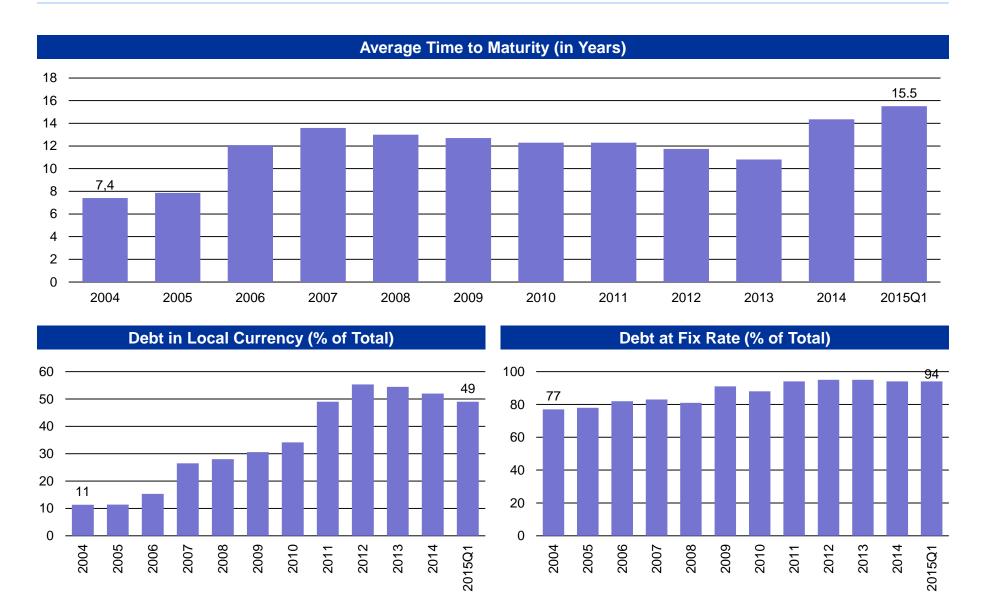


# Proactive Debt Management of Central Government has Reduced Roll-over, FX and Interest Risk

#### **Central Government Debt Amortization Profile** As of December 2004 (USD Million) 2.000 2005: 6.4% of GDP **Average life** 2006: 9.0% of GDP 7.4 years 1.500 1.000 As of June 2015 (USD Million) 2015: 1.2% of GDP Average life 15.5 2.000 -2016: 1.3% of GDP years 1.500 1.000



# Proactive Debt Management of Central Government has Reduced Roll-over, FX and Interest Risk

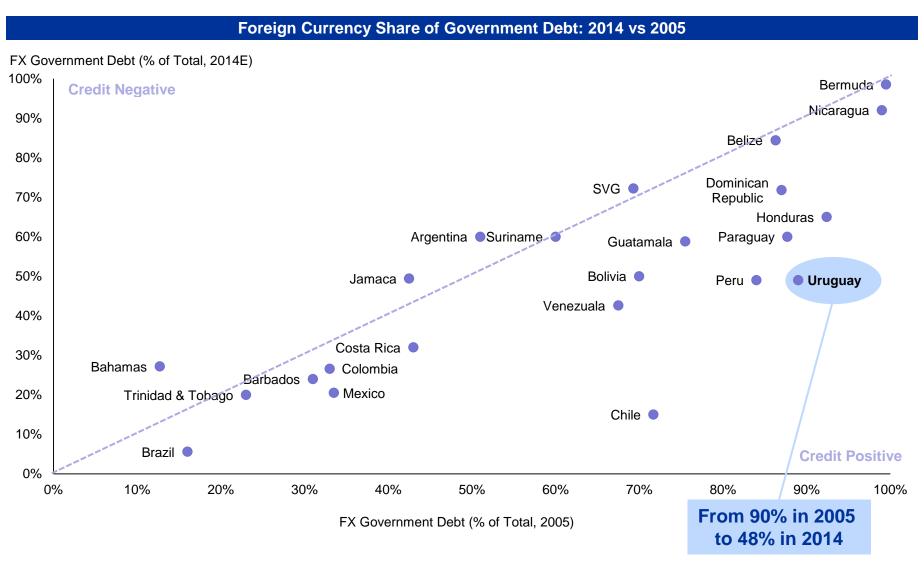


Source: Debt Management Unit, Ministry of Economy and Finance



# Uruguay has been – after Chile – the LAC Sovereign that Improved the Most

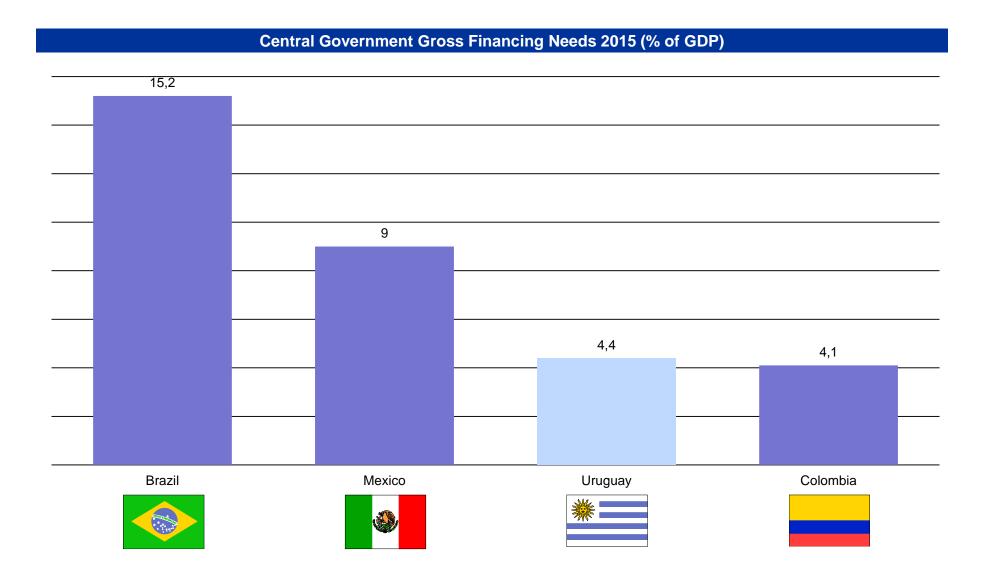
Particularly in relation to debt exposure to foreign currency over the last decade



Source: Moody's Sovereign Outlook - Latin America: Credit profiles stabilizing amid lower growth, moderate external vulnerabilities" March 2015



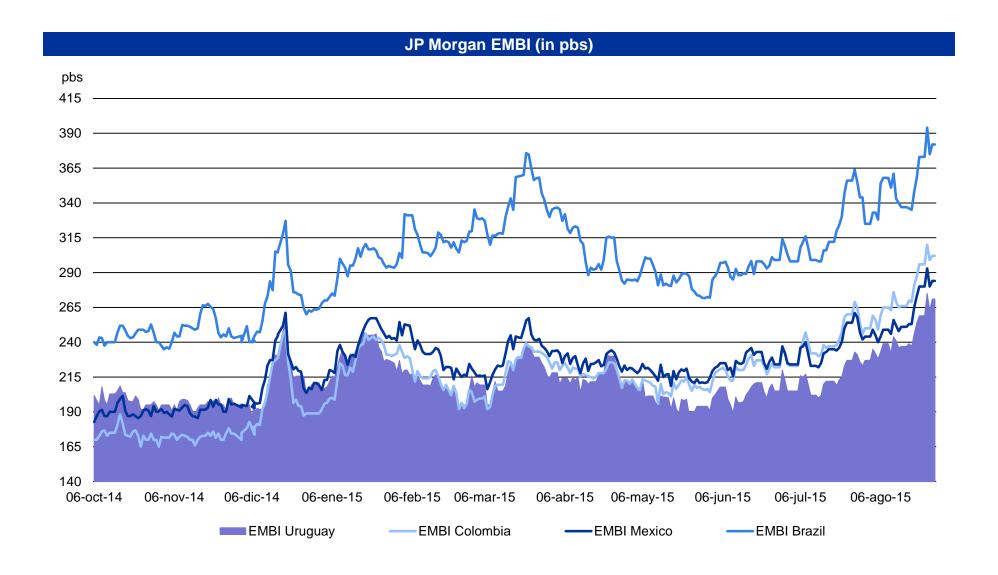
# Uruguay's Gross Financing Needs are Relatively Small



Source: Fiscal Monitor IMF, October 2014 and Ministry of Economy and Finance (Gross Financing Needs as Budget Deficit + Maturing Debt)



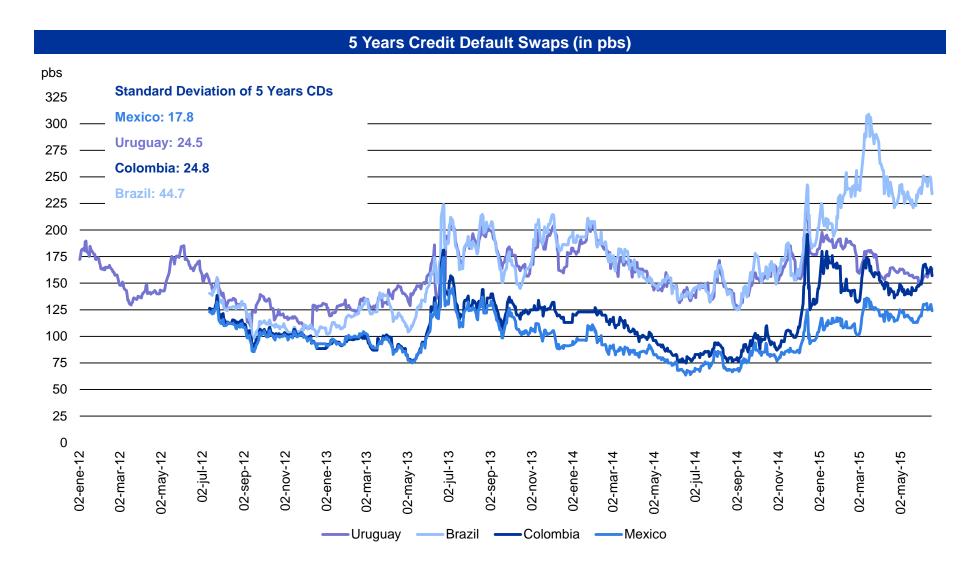
## Uruguay Continues Doing Well Compare with its Latam Peers



Source: Bloomberg



# CDS: Uruguay has Stayed at Around 150bps but Improved in Relative Value





### Main Challenges for Debt Management

- ✓ Inertial pressure for re-dollarization of debt
- Increasing rates as U.S. monetary policy continues to normalize
- Change in local and external investors preferences towards hard-currency bonds
- Spillovers from the regional deterioration



### Financial Strengths

- Uruguay has a significantly less risky Government debt structure
- Has built a sizable financial shield to reduce the vulnerabilities that affected the country in the past
- This provides flexibility when deciding the issuance strategy, optimizing risk and cost
- → Underpins the credit quality of the sovereign



### Strategic Guidelines for Debt Management

- Continue reducing the rollover, FX and interest rate risk
- Maintain a conservative pre-funding policy to cover debt services payments for the following 12 months
- Obtain an optimal mix of multilaterals and private debt
- Achieve a more dynamic domestic market
- Diversify our sources of funding and broaden the investor base



### Toolbox

- Broaden the use of derivatives (hedging against FX and interest rate risk)
- Further develop of the local market (boost liquidity and extend the yield curve in LC)
- Use of multilateral debt as a growing funding source
- Reinforcement of contingent credit lines

