

# República Oriental del Uruguay Investor Presentation



# **Key Highlights of the Uruguayan Economy**



Sustained, albeit moderating, growth in a volatile regional environment

Solid medium-term prospects on large-scale FDI and infrastructure projects

Steering inflation back to target, in the context of still-high financial dollarization



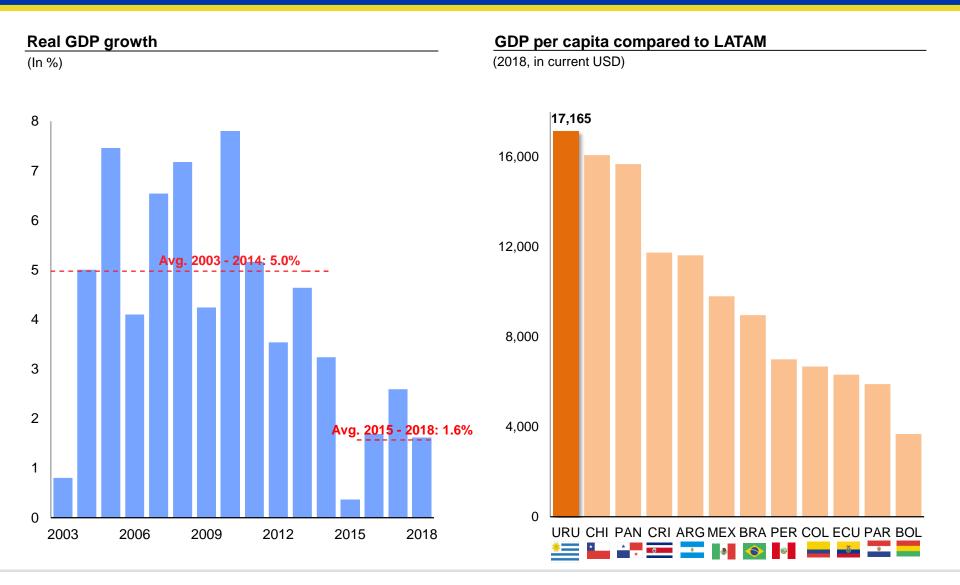
Strong institutional foundations, political stability and social cohesion

Large international reserves and resilient government debt profile

Fiscal headwinds amid sluggish revenues and a rigid spending profile

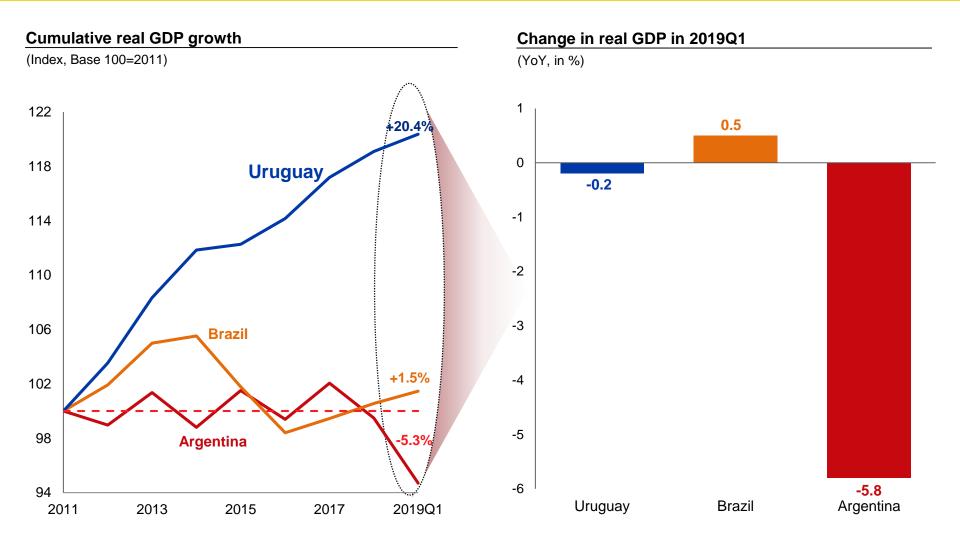
# Sustained growth over the last 15 years has led to high GDP per capita





# Resilience in the face of adverse regional backdrop



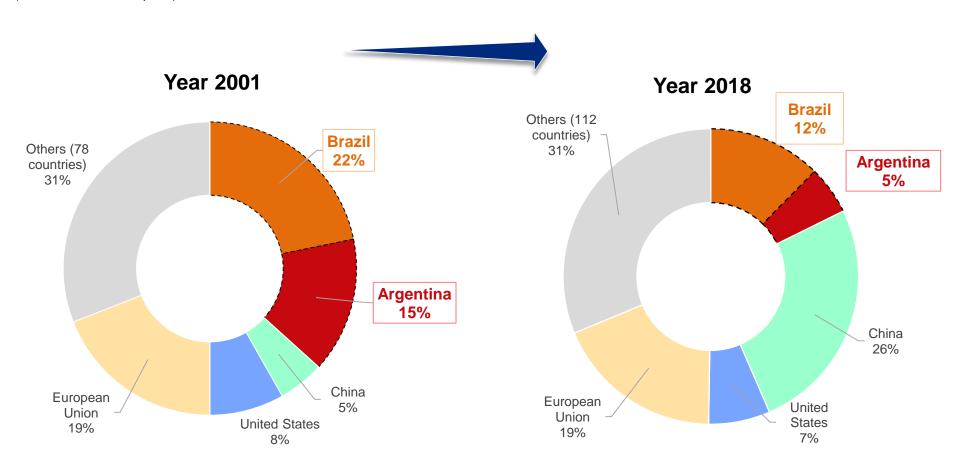


# Diversification of export destinations has reduced commercial linkages and trade exposure



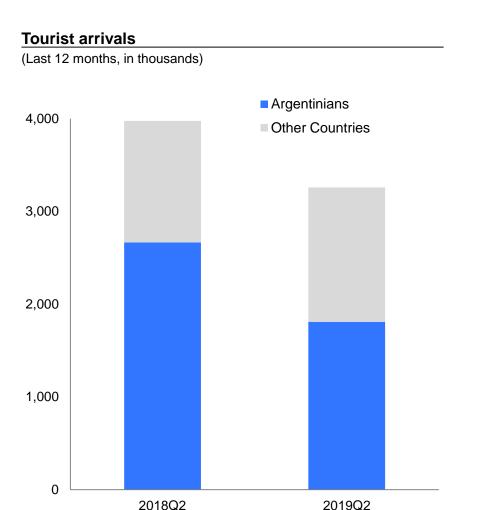
### **Exports of goods by destination**

(As a share of total exports)



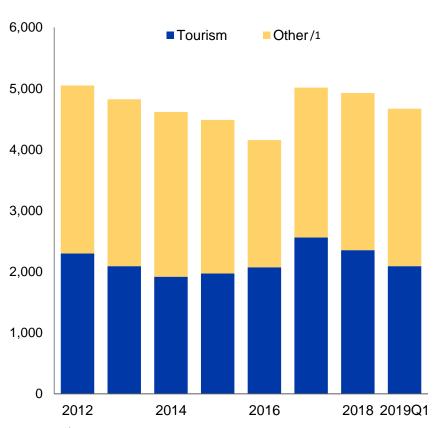
# Economic pressures in Argentina have mostly spilled through inbound tourism, yet exports of other services picked up some slack





### **Exports of services**

(In USD million)



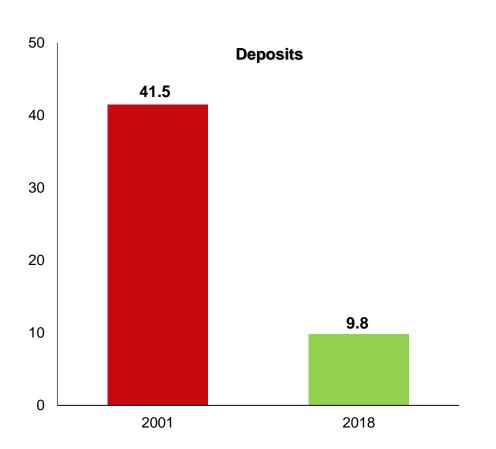
<sup>1/</sup> Software, transport, logistics, maintenance, financial, personal and professional and consultancy services

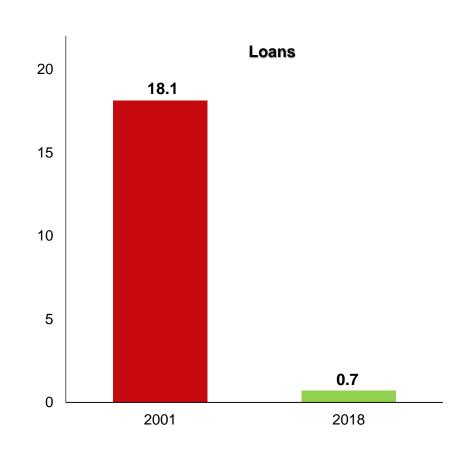
# Limited banking sector exposure to non-residents mitigates financial spillovers risks



### Uruguayan banking system's balance sheet exposure to non-residents

(To non-financial sector, % of total) 1/





1/ End-period; data for deposits includes only private non-financial sector

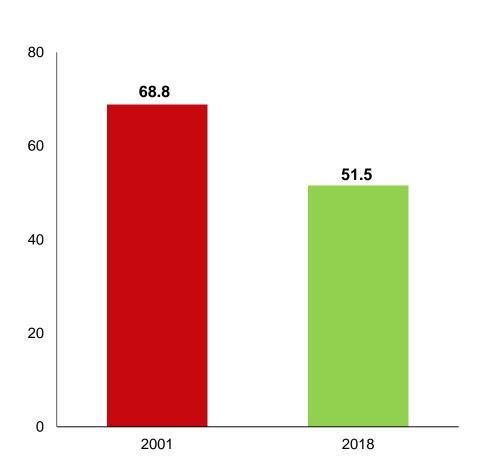
Source: Central Bank of Uruguay

# Credit dollarization with higher capital requirements; stringent supervision and capital buffers under Basel III regulations



#### Banks' loans in foreign currency

(To the private non-financial resident sector, % of total)



### Solvency and profitability of the banking system

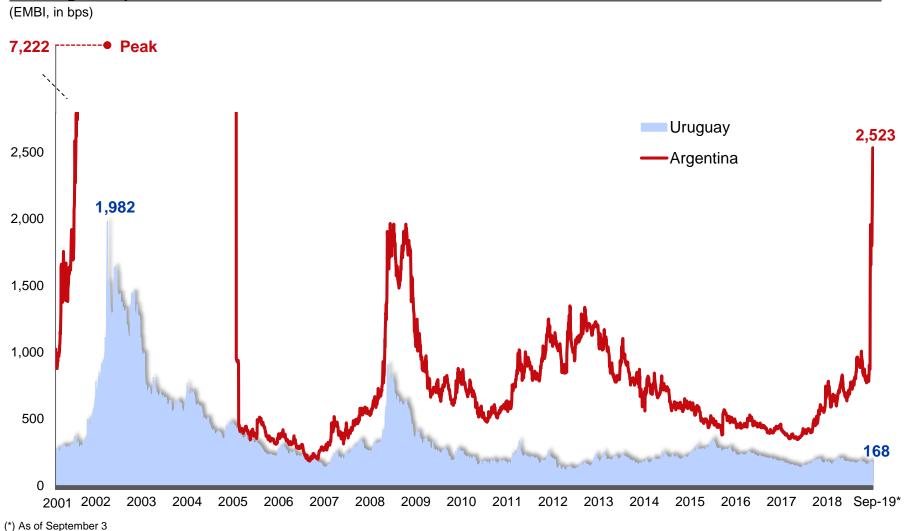


Source: Central Bank of Uruguay

# Credit spreads remain anchored despite regional turmoil







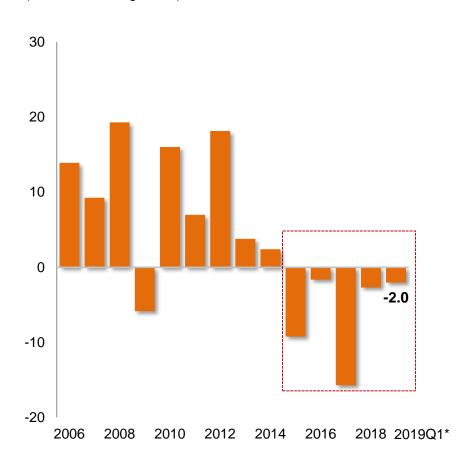
Source: Bloomberg

# Yet, the economy is losing steam and employment has lagged in recent years



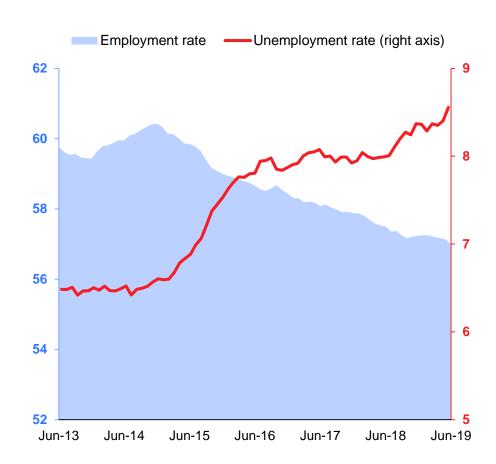
#### **Gross fixed capital investment**

(Annual real change, in %)



#### Labour market indicators

(Average of last 12 months, in %)



(\*) Last 12 months

# Moderate current account deficit driven by a surge in foreign direct investment earnings

2019Q1\*

2018





(In % of GDP)

# Overall 1 0 -1 -2 -3

2015

2016

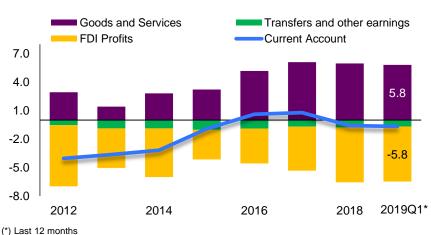
2017

#### By components

2013

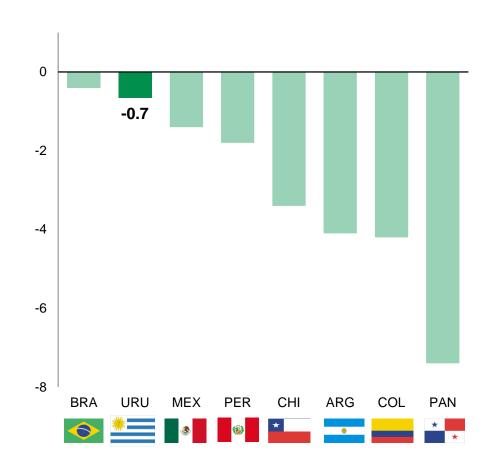
2014

2012



### **Current account balance compared to LatAm**

(Last 12 months through 2019Q1, in % of GDP)

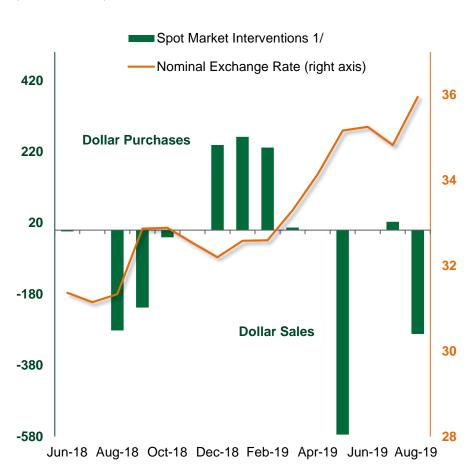


# Central Bank market has intervened on both sides of the market to smooth out FX fluctuations



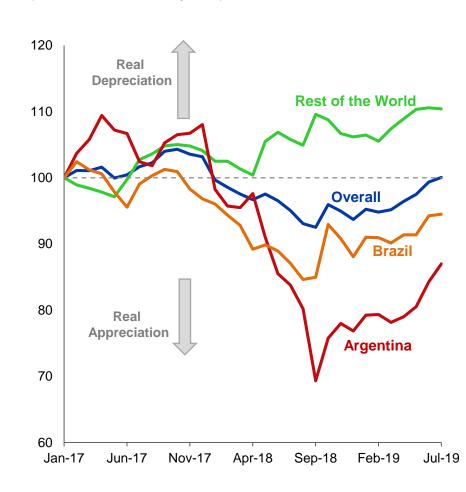
#### **Central Bank FX intervention**

(In USD million)



#### Effective real exchange rate

(Index base 100 = January 2017)



Source: Central Bank of Uruguay

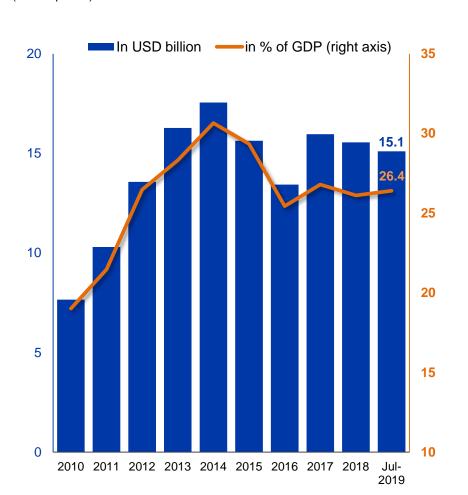
<sup>1/</sup> Does not include Central Bank's repurchases of monetary bills.

# Ample international reserves provides sizeable external buffers



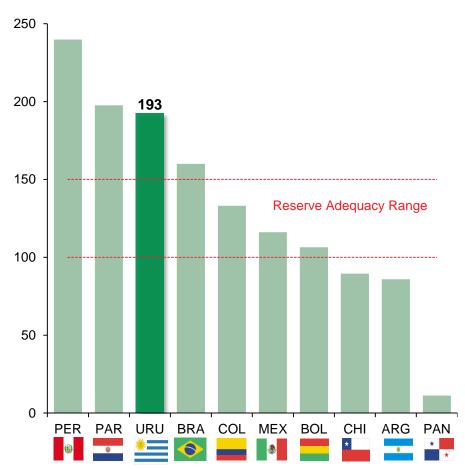
#### International reserves

(End-of-period)



#### Reserve adequacy compared to LatAm

(International reserves to IMF's Reserve Adequacy metric, as of July 2019)



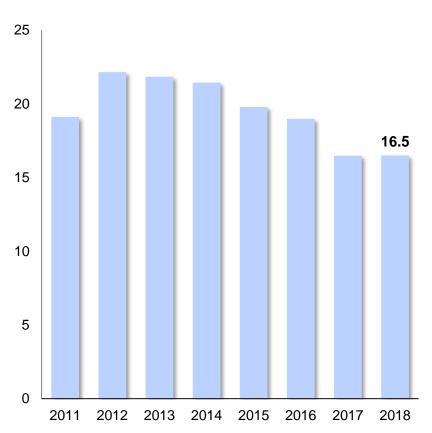
# **Macroeconomic Challenges and Policy Responses:**





#### **Gross fixed capital investment**

(In % of nominal GDP)



#### Policy responses to promote investment

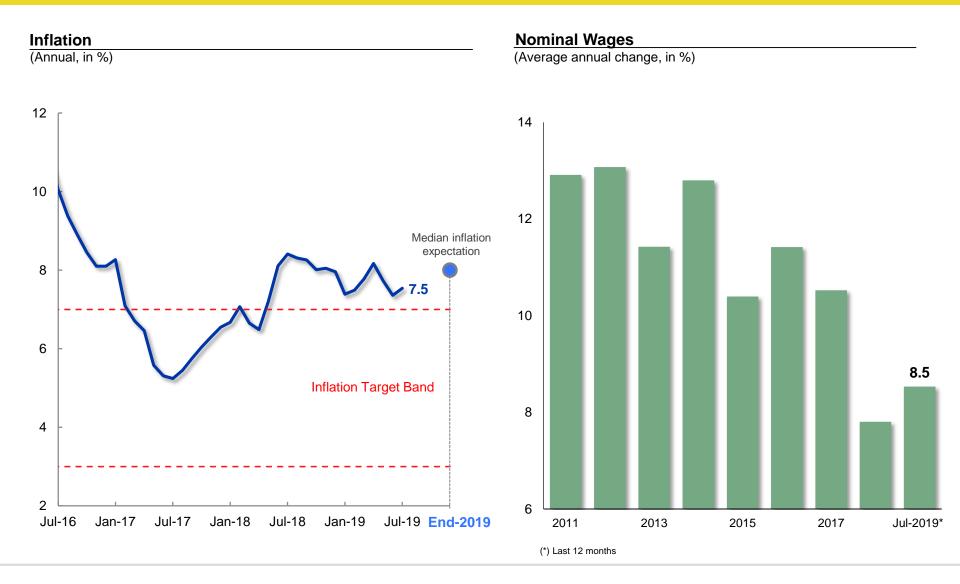
- Changes to the Investment Promotion Regime to boost investments with positive externalities
  - Additional tax benefits for promoted investment projects executed in 2018
  - Benefits for national farm equipment production
- Extension of automatic tax credits for SME investments
- Transformative infrastructure projects

Source: Central Bank of Uruguay, Ministry of Economy and Finance

# **Macroeconomic Challenges and Policy Priorities:**



# 2) Steering inflation back to target



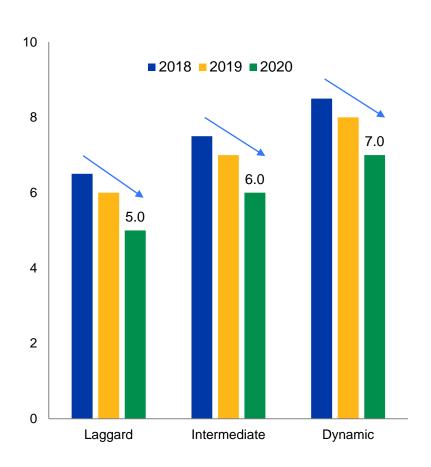
Source: National Bureau of Statistics

# Flexible and forward-looking wage-setting guidelines to reduce indexation and non-tradable inflation inertia



#### Government's guidelines for 2018-2020 wage negotiations

(Annual increases in nominal wages by economic sector, in %)



### Wage-setting guidelines in the private sector

- Nominal wage adjustments based on forward-looking inflation
- Wage increases depending on sector's economic situation
- Longer-term wage contracts and less frequent real wage corrections

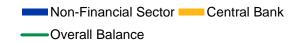
# **Macroeconomic Challenges and Policy Responses:**

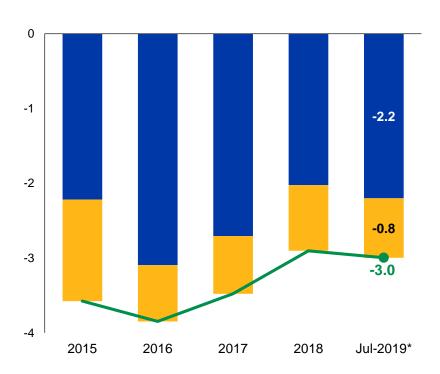




#### Headline fiscal balance of the overall public sector

(In % of GDP)





(\*) Last 12 months

- Headline fiscal balance is consolidated for the whole public sector, including Public Enterprises and the Central Bank
- Since October 2018, the public Social Security Trust Fund (SSTF) has received extraordinary transfers from Pension Funds, following a law introducing changes to the pension system
- These accumulated transfers, are registered as government revenues consistent with IMF statistics standards, and reduced the headline fiscal\_deficit by 1.9% of GDP in the last 12 months

Source: Ministry of Economy and Finance

# **Macroeconomic Challenges and Policy Responses:**

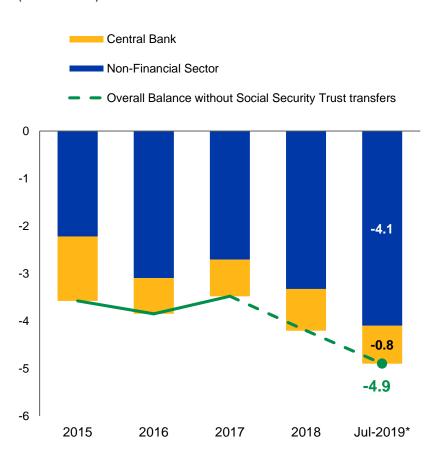




### Fiscal balance of the overall public sector

(In % of GDP)

(\*) Last 12 months



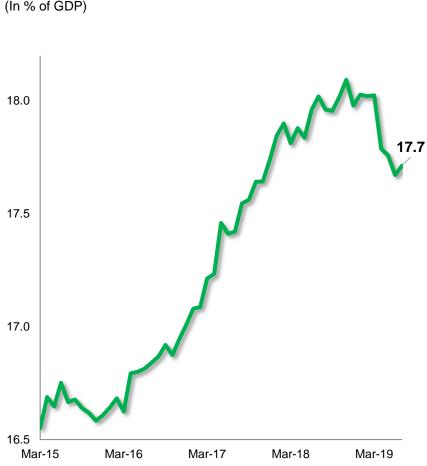
- Excluding these inflows into the SSTF, fiscal finances has seen a persistent deterioration since 2017
- The Ministry of Finance has deployed measures to improve quality of discretionary spending and budget execution
- The Central Bank cannot transfer to the Treasury unrealized gains originated from the accounting revaluation of international reserves

Source: Ministry of Economy and Finance

# Fiscal consolidation is facing headwinds from a sluggish economy and sustained increase in rigid and indexed expenditures

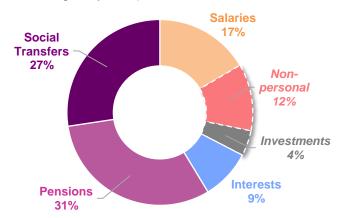






#### **Central Government expenditures by component**

(12-month through July 2019)



#### **Pension expenditures**



19 Source: Ministry of Economy and Finance of Uruguay

# Improvement in SOE's management and policies strengthened financial position and operating efficiency

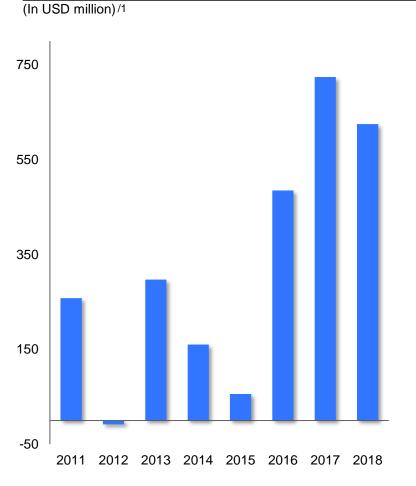


#### Improvement in financial health of public enterprises

- More efficient management and reduction in operating costs
- Reduced vulnerability to exchange rate fluctuations and diversified sources of funding.
  - Coordinated with MoF and Central Bank (sovereign asset and liability management framework)



### State-owned enterprises' balance sheet results



1/ Includes UTE, ANCAP, ANTEL y OSE

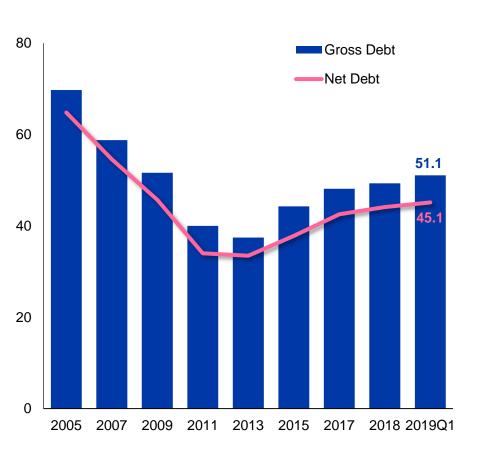
Source: Ministry of Economy and Finance

# Active debt management has improved the debt profile, reducing currency and maturity risks...



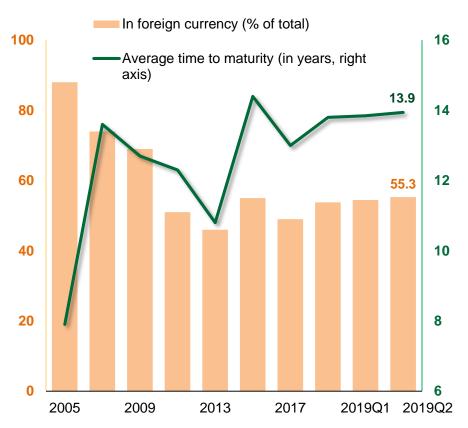
#### **Central Government (CG) debt**

(In % of GDP, end-year)



#### **Currency and maturity composition of CG debt**

(End-year)



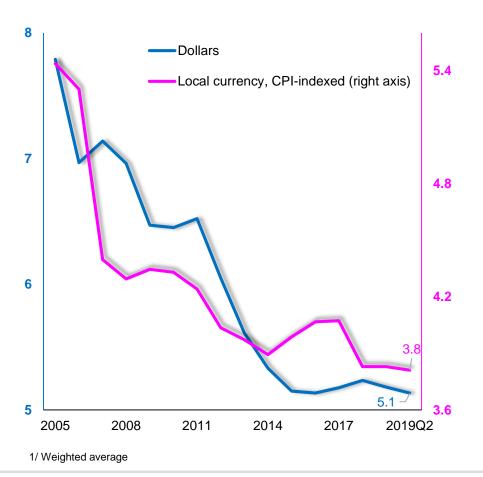
Source: Debt Management Unit, Ministry of Economy and Finance

# ...while keeping borrowing costs subdued and risk spreads in line with better-rated peers



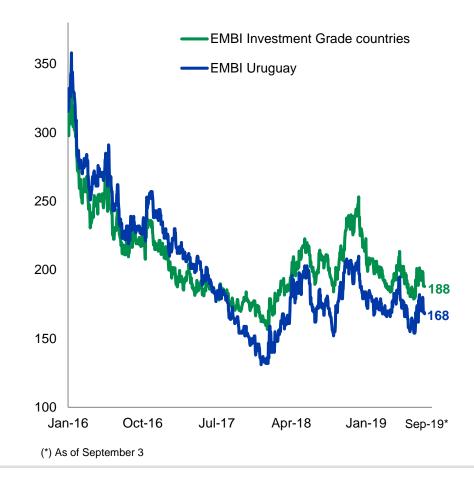
### **Central Government (CG) borrowing costs**

(Average interest rate on outstanding debt, in %)1/



### Sovereign risk premium

(In bps)



Sources: Debt Management Unit, Bloomberg – JPM Index

# Government financing needs and funding plans



#### **Flow of Funds**

(in USD million, projected)

	Year 2019	Year 2020
FINANCING NEEDS	3,832	3,581
Interest Payments	1,643	1,664
Amortizations of Bonds and Loans	1,865	1,866
Primary Deficit (a)	323	51
FUNDING SOURCES	3,832	3,581
Multilateral Loans	347	300
Gross Bond Issuance (b)	3,250	2,900
Net Others	125	166
Use of Assets	110	215
Memo Item: Net Bond Issuance (c)	1,676	

70% completed as of August

23

- (a) Excludes transfers to the Social Security Trust Fund. Projections based on latest Annual Budget Review (June 2019).
- (b) Includes bonds issued domestically and in international markets.
- (c) Difference between gross bond issuance and total bond amortization (debt payments coming due plus bonds repurchased in LMO).



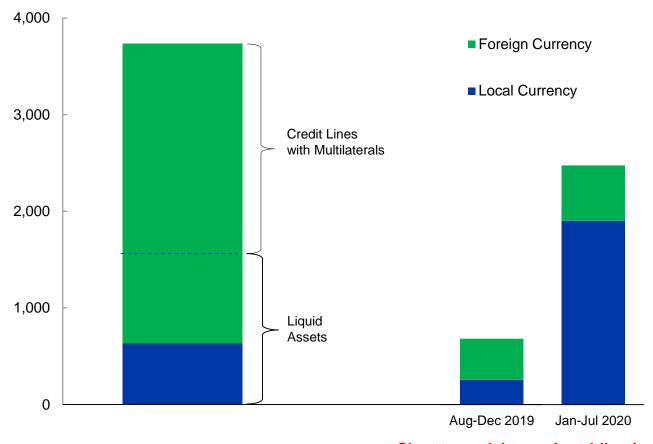
The goal is to balance the currency composition of debt issuance in terms of local and foreign currency, at fiscally responsible rates

# Manageable funding needs and pre-financing policy provides flexibility in the event of external shocks



### Government's liquidity buffers and short term debt service obligations 1/

(In USD million, as of end-July 2019)



**Liquidity buffer** 

Short term debt service obligations

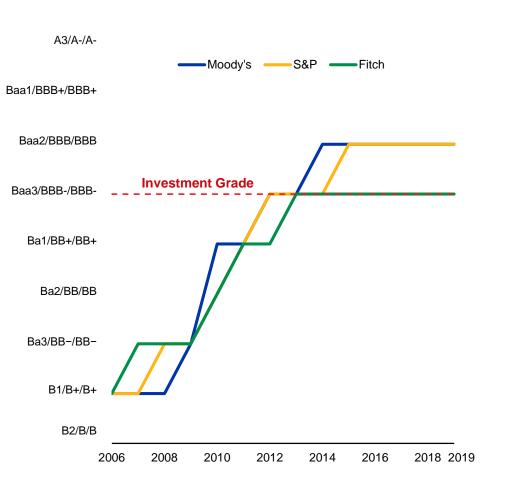
1/ Debt service includes amortization plus interest payments

Source: Debt Management Unit, Ministry of Economy and Finance

# **Uruguay's credit rating performance**



#### **Evolution of Uruguay's Sovereign Credit Ratings**



### **Latest Credit Rating Actions**

MOODY'S
INVESTORS SERVICE

August 2019. Confirmed Uruguay's rating at Baa2, Stable trend.



**June 2019.** Uruguay's rating affirmed at BBB- with Negative outlook.



*May 2019.* Affirmed Uruguay's rating at BBB, outlook remained stable.



January 2019. Confirms Uruguay's rating at BBB (low) with Stable trend.



January 2019. Affirmed BBB rating, stable outlook.

Sources: Moody's, S&P,R&I, DBRS and Fitch

# Moving ahead with largest-ever private investment in the country...



## Construction of new pulp mill

- Finnish company UPM's Second pulp mill in the country Located near Paso de los Toros in central country
- Overall investment: approx. USD 3 billion (5% of GDP)
  - On-site investment (USD 2.7 billion)
  - Deep-sea pulp terminal in Montevideo port with direct rail access (USD 280 million)
  - New residential area and other investments outside the mill fence (USD 70 million)
- Will have a material positive impact on GDP growth, employment and the balance of payments
- World-class design with proven high environmental performance





# ... together with a new railway system...



# **Central Railway project**

- Will run from the heart of the country (city of Paso de los Toros) to the Port of Montevideo (273 km long)
- Public-Private-Partnership (PPP) modality
- USD 1,000 million investment
- Will reduce transportation costs for other economic activities and is expected to foster more agricultural activity in the center-north part of the country.





# ... plus a wide range of infrastructure projects, which together are setting the foundations for medium-term economic growth



### **Maturing pipeline of PPP infrastructure projects**

- Total Investment of USD 1,900 million
- The PPP portfolio spans 13 projects.
- Most of them poised to start execution this year:
  - Roads and highways



Education infrastructure

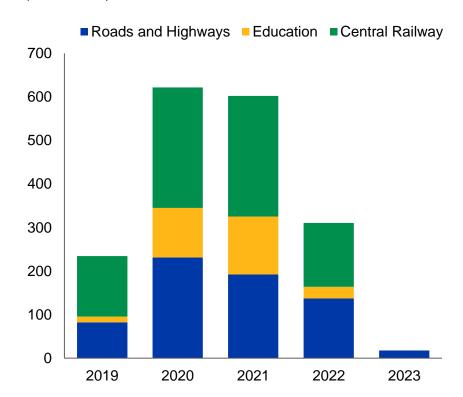


Central Railway



### **Executed PPP investment and pipeline of projects**

(In USD million)



# Deeper trade integration in good and services: Free Trade Agreements negotiated with EU and EFTA during 2019



### EU:

- Most important agreement since the creation of Mercosur
- The EU is Uruguay's second largest comercial partner
- 97% of exports supply will have preferential access to the EU



### **EFTA** (Switzerland, Norway, Iceland and Liechtenstein):

 The agreement covers tariff issues, government purchases, trade in services, intellectual property, trade facilitation, sustainable development, competition, investment and trade defense.

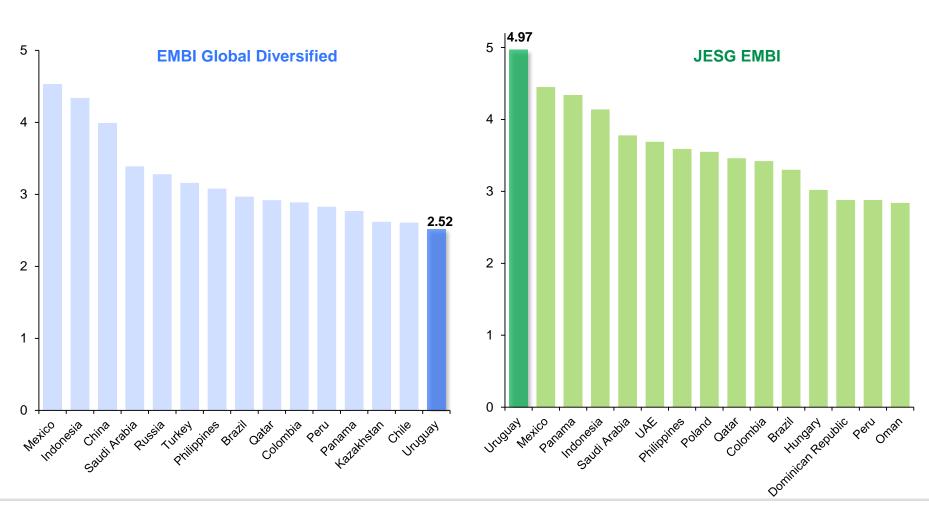


# Uruguay is a top performer on ESG fundamentals



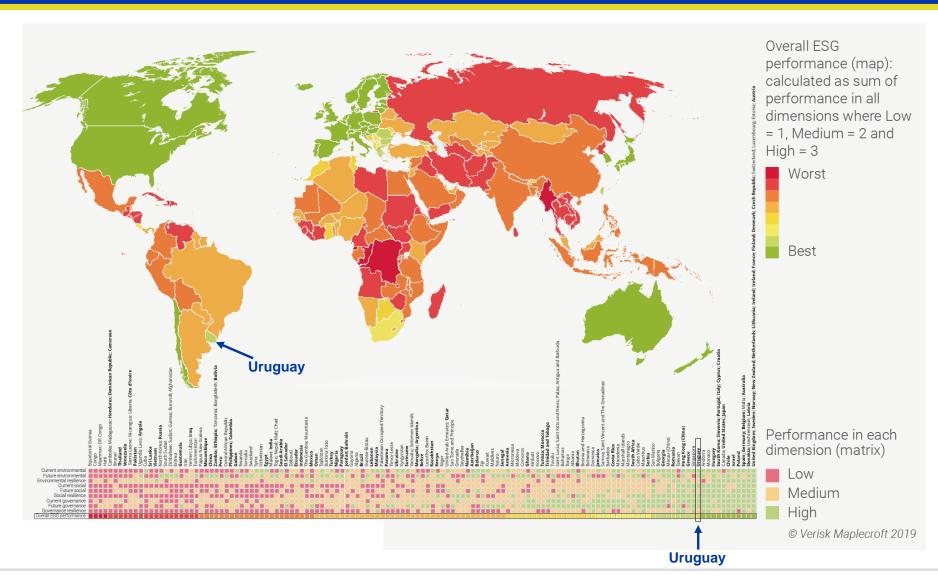
### **EMBI Benchmarks:Top-15 Country Weights**

(In %; as of end-August, 2019)



# Uruguay is a top performer on ESG fundamentals





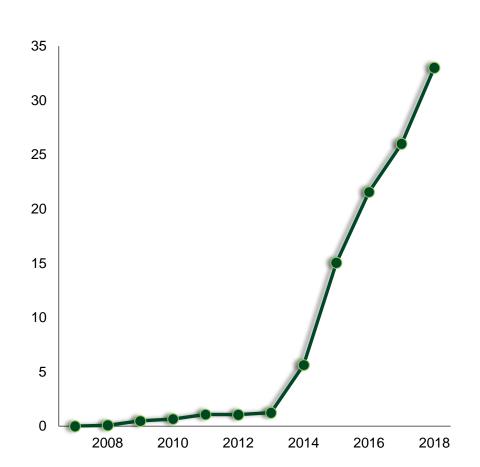
# **Environment:**

# Swift energy matrix transformation towards more renewable sources



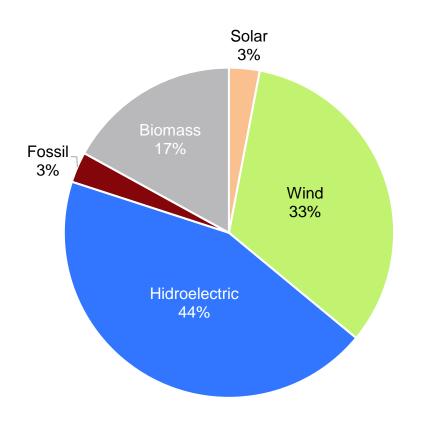
### **Electricity generation by wind energy**

(In % of total)



### **Electricity generation by source in 2018**

(In % of total)



# **Environment:**

# Adherence to international standards underpinned by domestic policies



#### **International Agreements**

- Paris Agreement (2016)
- Sustainable Development Goals (2016)
- Kyoto Protocol (2000) and Doha Amendment (2012)

### **Local Legislation**

- National Climate Change Policy (2017)
- National Environmental System (2016)
- Program to Reduce Emission Caused by Deforestation and Forest Degradation (2016)
- National Plan of Energy Efficiency (2015)
- National System of Response to Climate Change and Variability (2009)

### **Local Legislation**

- Economic benefits for the incorporation of electric vehicles
- Subsidies program to public bus services to incorporate electric-engine buses
- Forbidden the use of non-biodegradable plastic bags plus a USD 0.11 tariff



August 2019

Development Strategy Uruguay 2050

Report on sustainable productive transformation

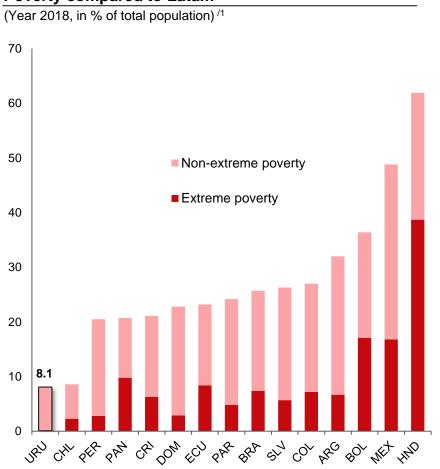
Source: Uruguayan Law 33

# Social:

# Low poverty rates and a broad social safety net stand out in Latam

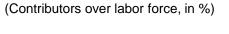


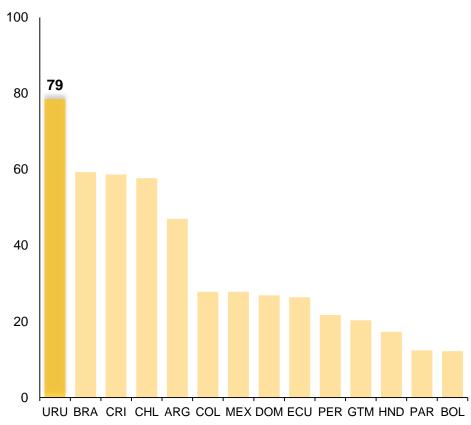
#### **Poverty compared to Latam**



# 1/ Except for Argentina, which is urban poverty, and Bolivia, Brazil, Chile and Panama which figures are for 2017.

### Social security coverage ratio compared to Latam





# Social:

# Highest GDP per capita and income distribution and lowest gender inequalityin Latam





0.1

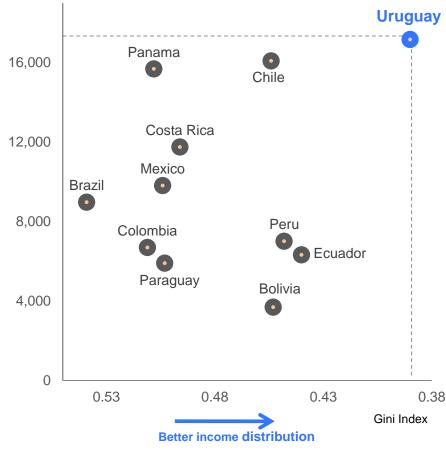




PAR PAN HND BRA ECU COL PER ARG MEX CHL CRI URU

### GDP per capita and income distribution<sup>1/</sup>

(Year 2018)



1/ GDP per capita in nominal USD; latest available Gini Index for each country

# **Governance:**

# Uruguay remains a bastion of institutional, political and social stability in Latin America



# **Uruguay Ranking Position in Latin America (2018-2019)**



Political Stability 1/



Press Freedom 6/



The centre

Rule of Law 2/



Economic Freedom 7/





**Lowest Corruption Perception 3/** 



2

Government Open Data 8/





Full Democracy 4/



3

Global Peace 9/





Prosperity 5/



# **Key Highlights of the Uruguayan Economy**



Sustained, albeit decelerating, growth in a volatile regional environment

Solid medium-term prospects on large-scale FDI and infrastructure projects

Steering inflation back to target, in the context of still-high financial dollarization



Strong institutional foundations, social cohesion and political stability

Large international reserves and resilient government debt profile

Fiscal headwinds amid sluggish revenues and a rigid spending profile

# <u>Disclaimer</u>



THIS PRESENTATION IS NOT AN OFFER OR SOLICITATION OF AN OFFER TO BUY OR SELL SECURITIES IN ANY JURISDICTION OR AN INDUCEMENT TO ENTER INTO INVESTMENT ACTIVITY. THIS PRESENTATION HAS BEEN PREPARED BY THE REPUBLIC OF URUGUAY ("URUGUAY") SOLELY FOR INFORMATION PURPOSES. THIS PRESENTATION DOES NOT CONTAIN ALL THE INFORMATION THAT IS MATERIAL TO AN INVESTOR. NO PART OF THIS PRESENTATION, NOR THE FACT OF ITS DISTRIBUTION, SHOULD FORM THE BASIS OF, OR BE RELIED ON IN CONNECTION WITH, ANY CONTRACT OR COMMITMENT OR INVESTMENT DECISION WHATSOEVER. THIS PRESENTATION IS NOT FINANCIAL, LEGAL, TAX OR OTHER PRODUCT ADVICE.

NO REPRESENTATION OR WARRANTY, EXPRESS OR IMPLIED, IS MADE AS TO, AND NO RELIANCE SHOULD BE PLACED ON, THE FAIRNESS, ACCURACY, COMPLETENESS OR CORRECTNESS OF THE INFORMATION OR ANY OPINION CONTAINED HEREIN. THE INFORMATION CONTAINED IN THIS PRESENTATION SHOULD BE CONSIDERED IN THE CONTEXT OF THE CIRCUMSTANCES PREVAILING AT THE TIME AND WILL NOT BE UPDATED TO REFLECT MATERIAL DEVELOPMENTS THAT MAY OCCUR AFTER THE DATE OF THE PRESENTATION. NEITHER URUGUAY NOR ANY OF ITS AFFILIATES, AGENTS, DIRECTORS, EMPLOYEES, OFFICIALS OR ADVISORS SHALL HAVE ANY LIABILITY WHATSOEVER (IN NEGLIGENCE OR OTHERWISE) FOR ANY LOSS ARISING FROM ANY USE OF THIS PRESENTATION OR ITS CONTENTS OR OTHERWISE ARISING IN CONNECTION WITH THIS PRESENTATION.

The presentation may contain statements that reflect Uruguay's beliefs and expectations about the future. These forward-looking statements are based on a number of assumptions about the future, some of which are beyond Uruguay's control. Such forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those contemplated by the relevant forward-looking statements. Uruguay does not undertake any obligation to update any forward-looking statements to reflect events that occur or circumstances that arise after the date of this presentation.